

MAR 3, 2026

INSPIRING FUTURE WOMEN IN SCIENCE @ PI

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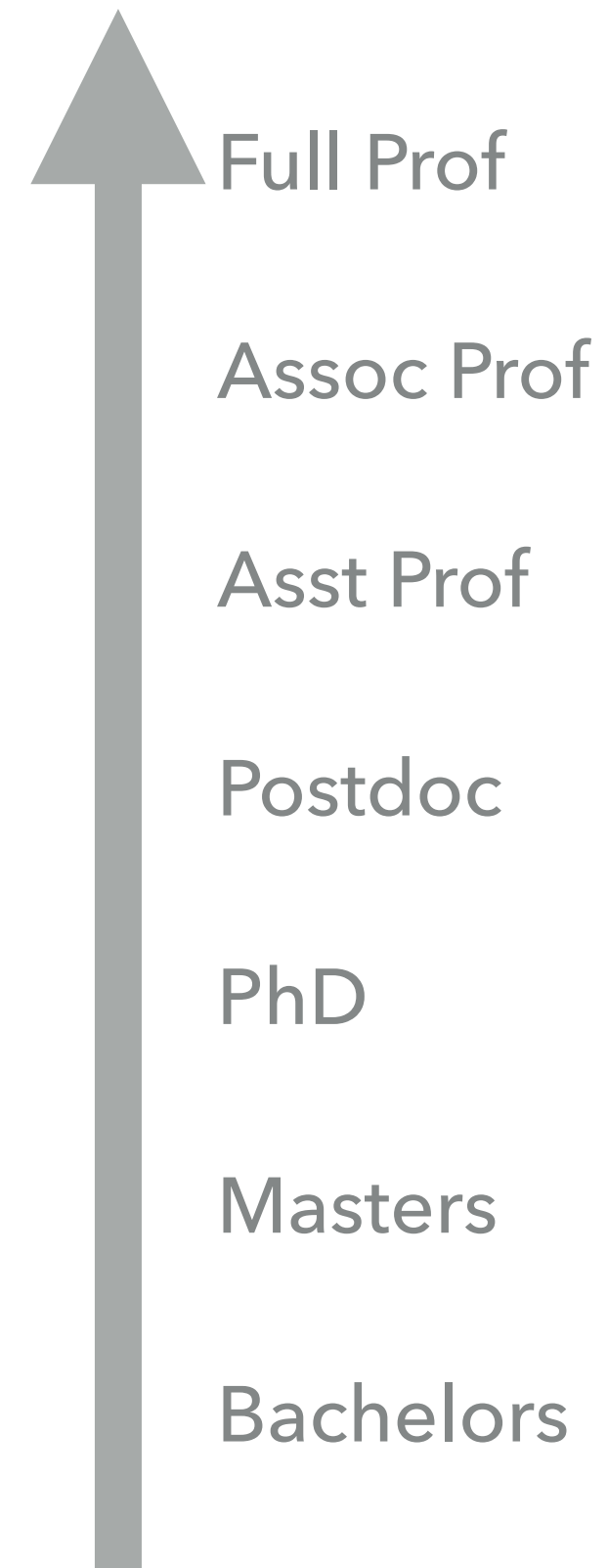
# HOW TO HAVE A FULFILLING CAREER: IN SCIENCE (OR NOT)

Aggie Branczyk, Quantum Salon

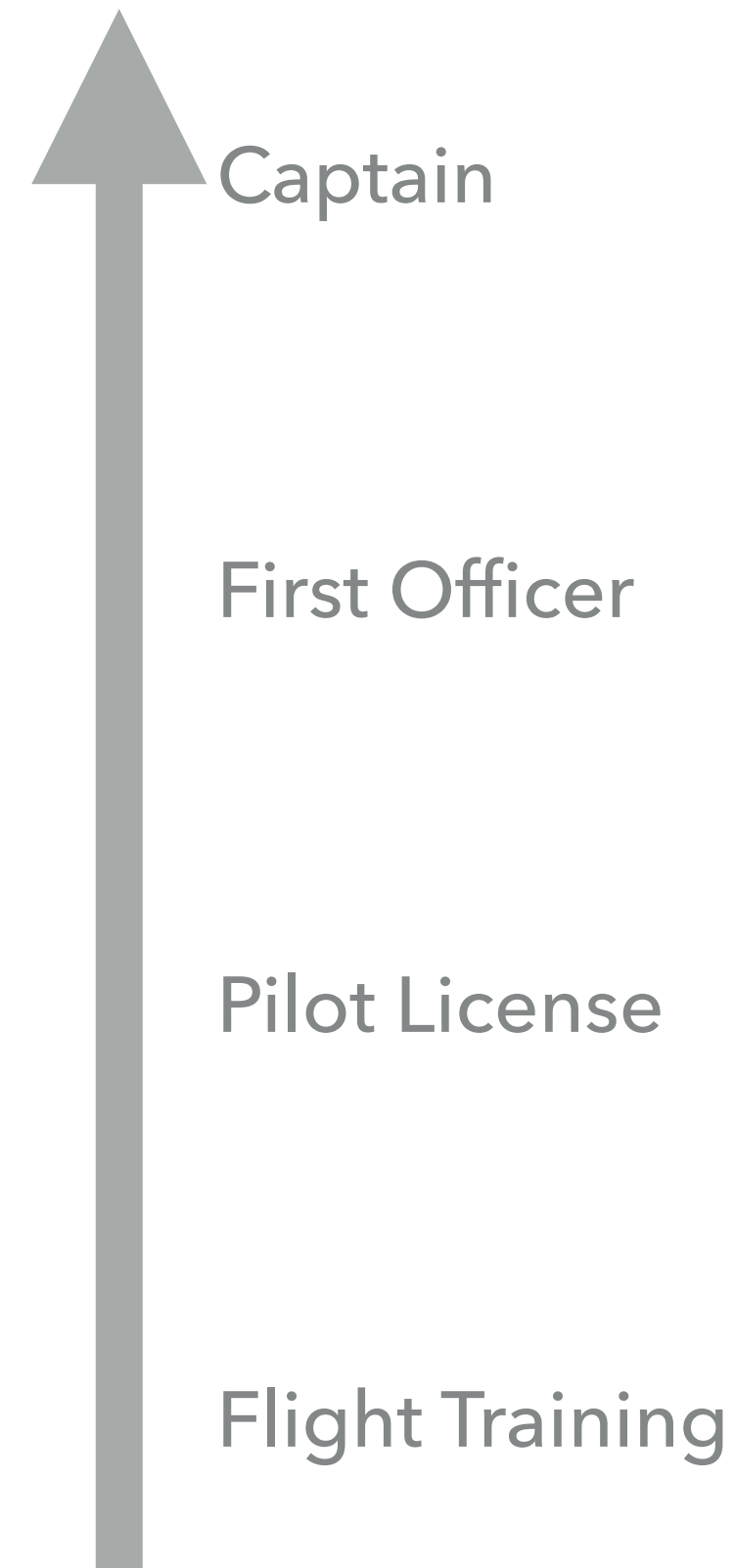
# CHOOSING A CAREER PATH

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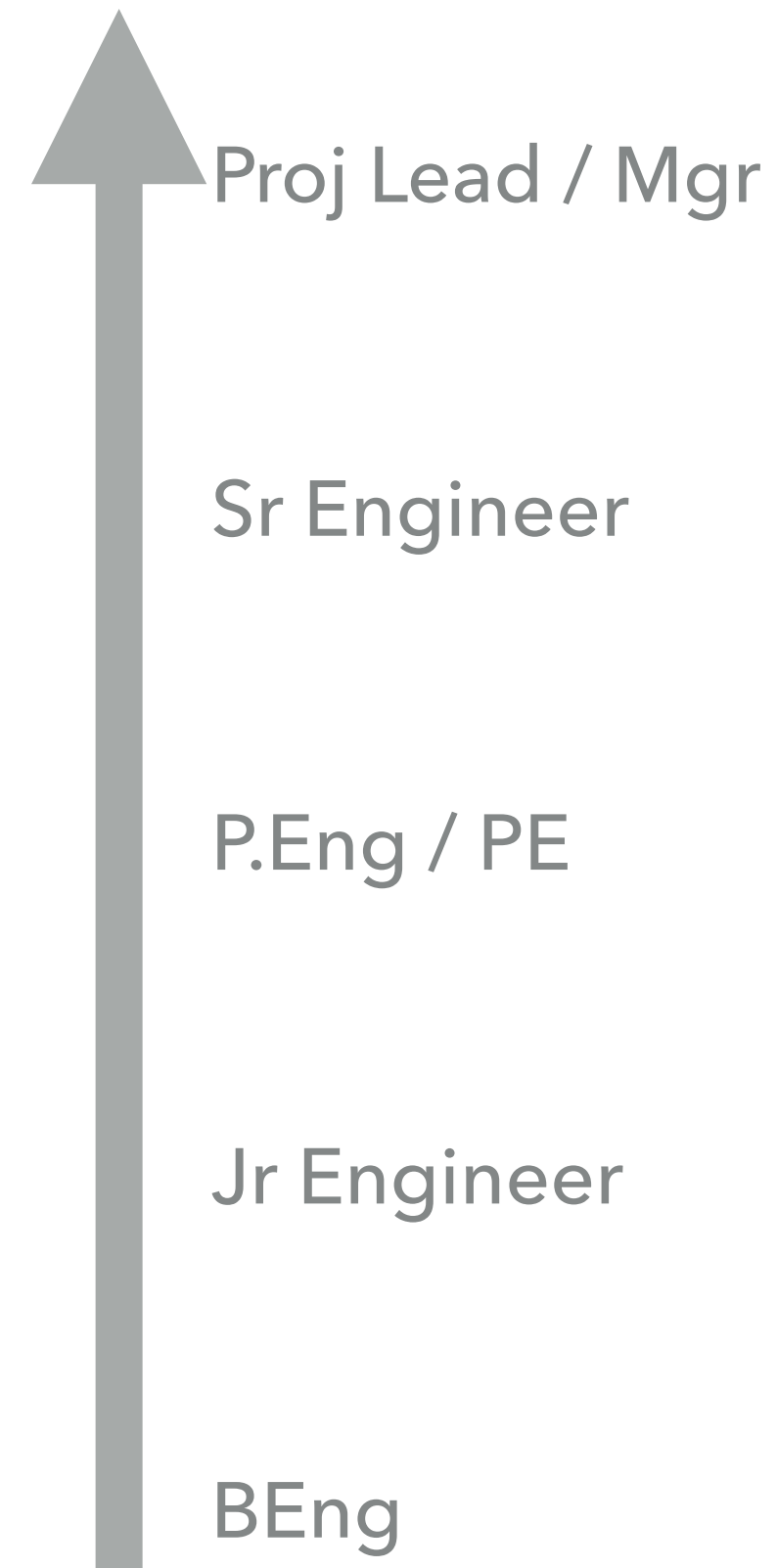
## Professor



## Pilot



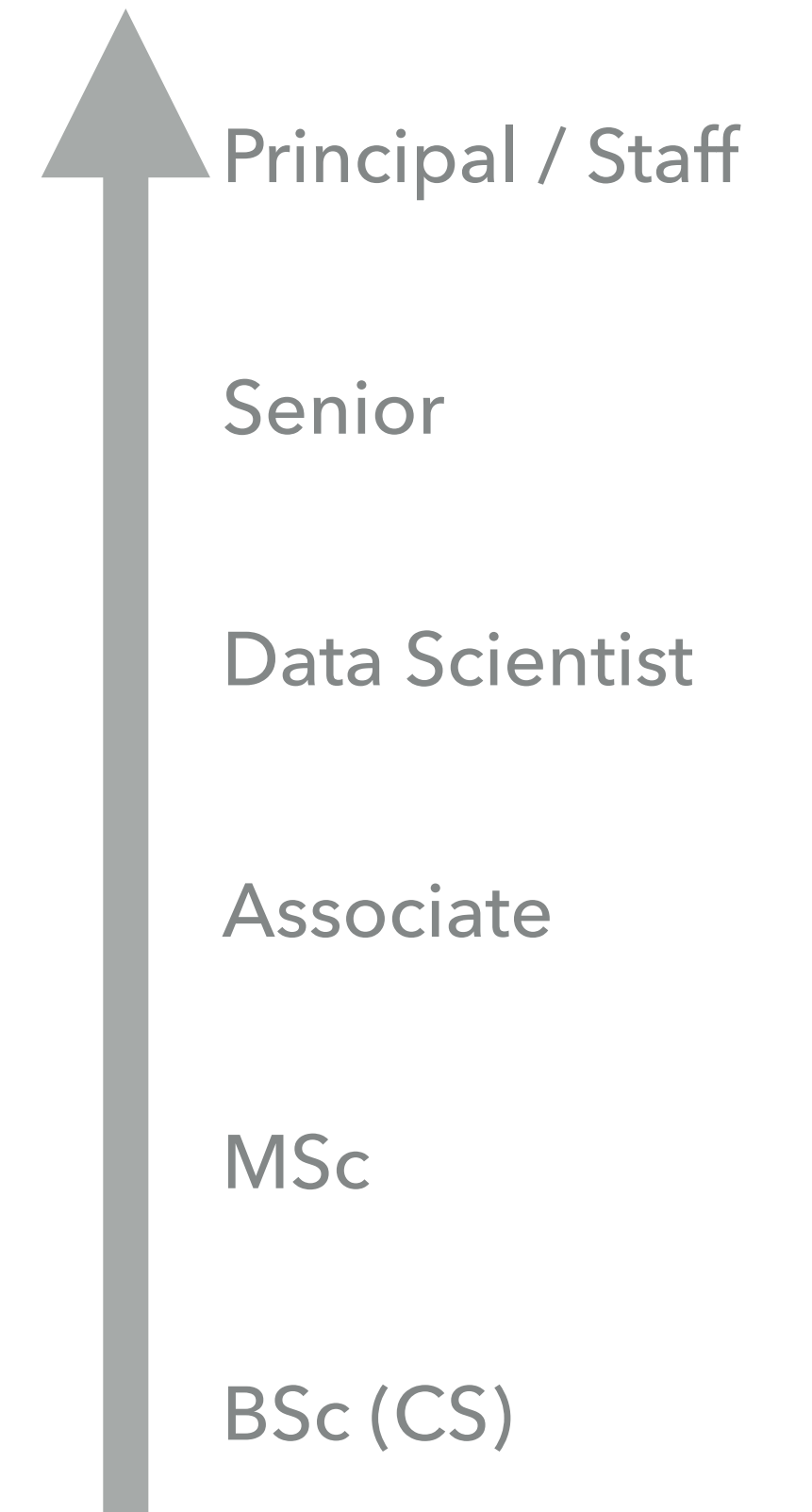
## Civic Engineer



## SW Developer

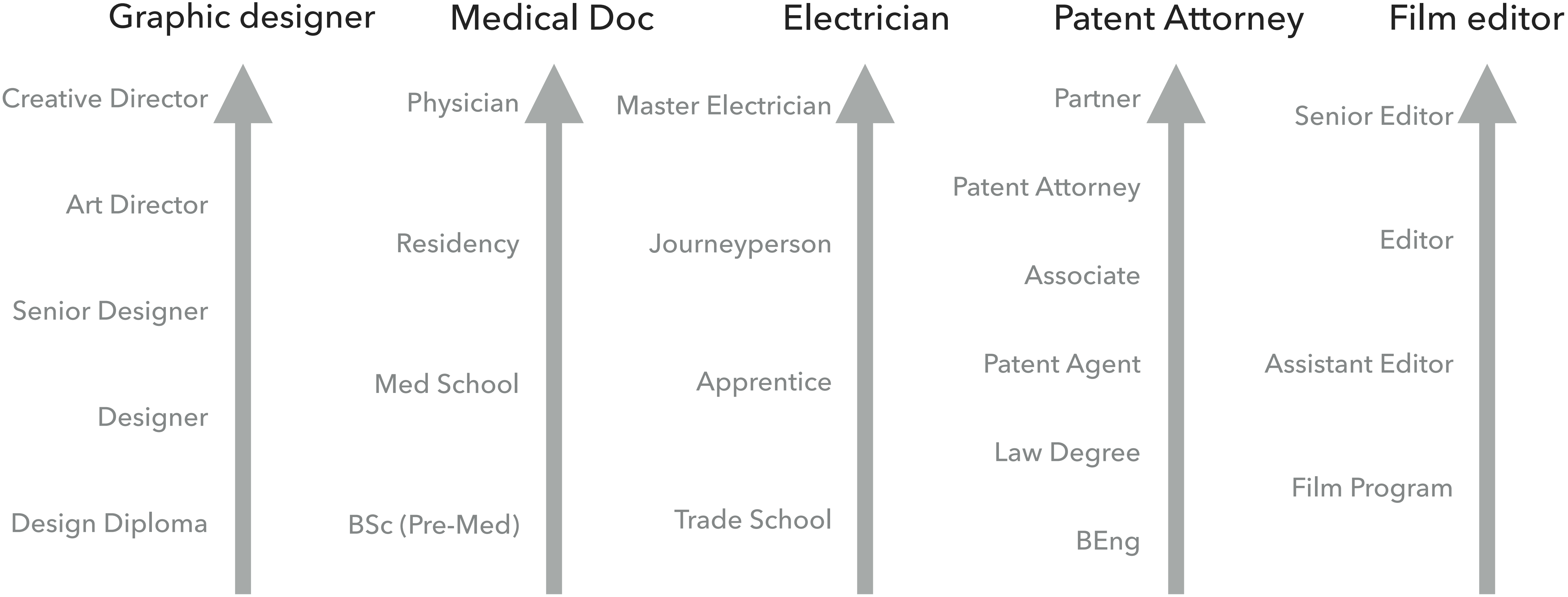


## Data Scientist



# CHOOSING A CAREER PATH

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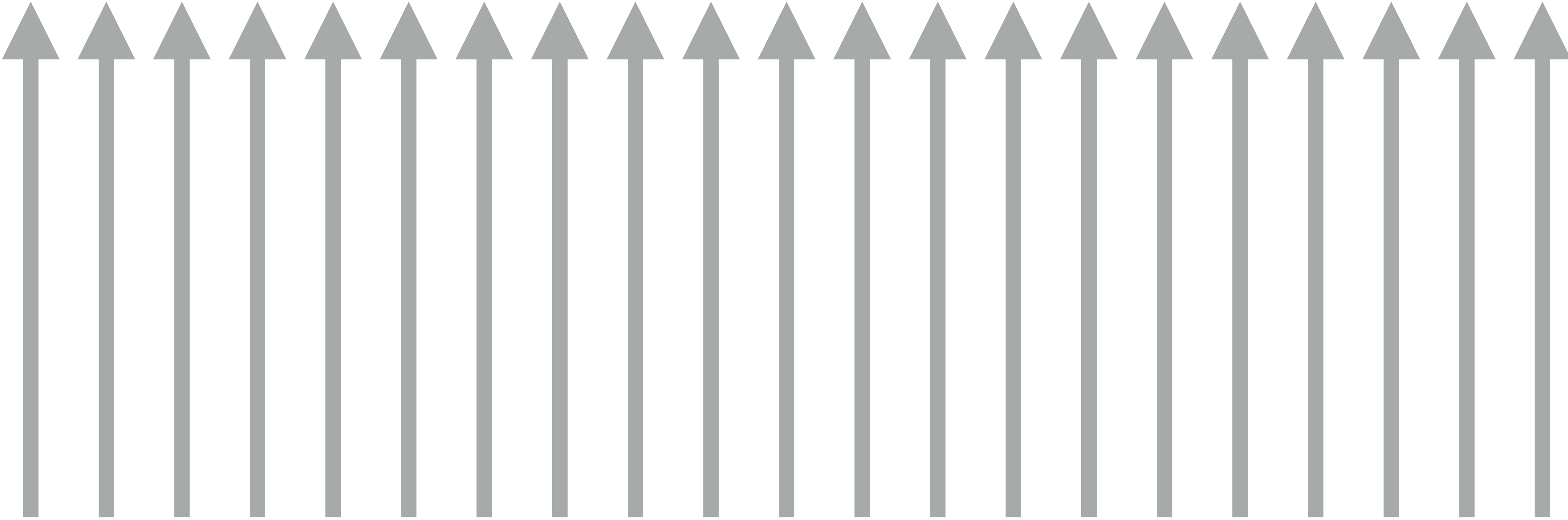


# CHOOSING A CAREER PATH

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Professor Investment Banker Pilot Lawyer Civic Engineer Chef SW Developer Biz Dev Film editor Events Coordinator

Executive Asst. Graphic designer CEO Medical Doc HR Electrician Influencer Patent Attorney Sales Data Scientist

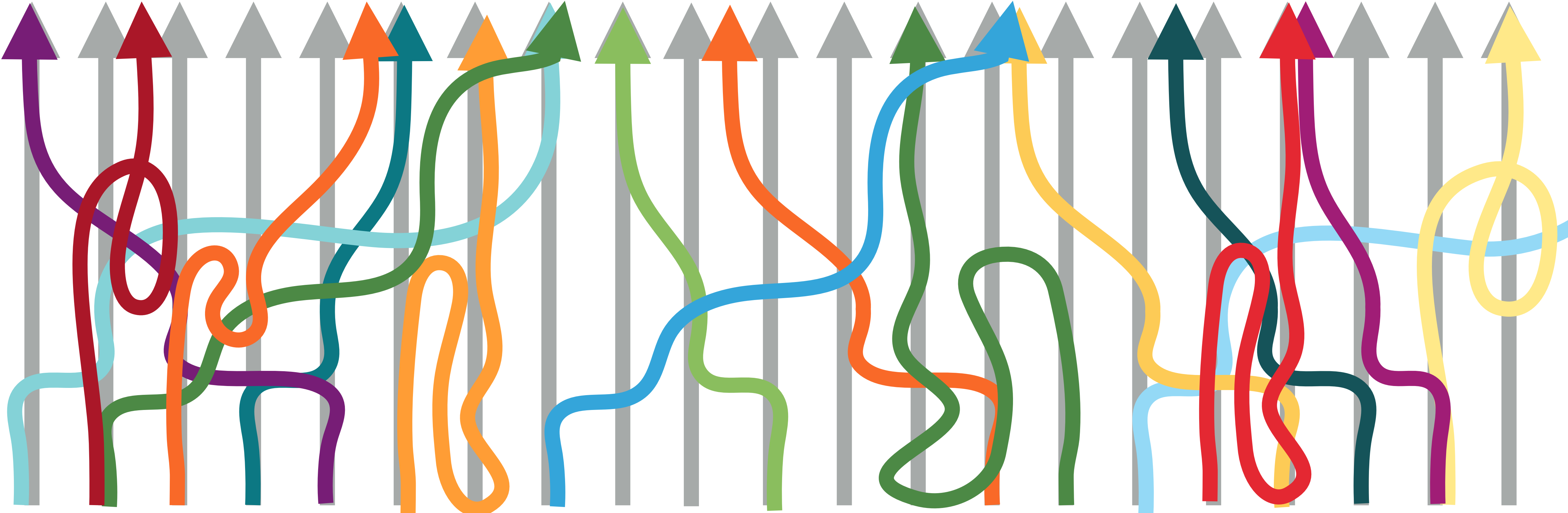


**YOU ARE HERE**

# CHOOSING A CAREER PATH

**NONLINEAR CAREERS!**

SCARY? OR LIBERATING?




**YOU ARE HERE**

# MY NONLINEAR CAREER



UNIVERSITY OF  
**TORONTO**

**2001-2005 Brisbane**  
BSc Physics (Honours)  THE UNIVERSITY OF QUEENSLAND AUSTRALIA



**2010-2013 Toronto**  
PostDoc (Quantum Biology)



THE UNIVERSITY OF QUEENSLAND AUSTRALIA  
CENTRE FOR QUANTUM COMPUTER TECHNOLOGY  
AUSTRALIAN RESEARCH COUNCIL CENTRE OF EXCELLENCE

**2005-2010 Brisbane**  
PhD Physics (Quantum Optics)

**2013-2020 Waterloo**  
PSI Fellow  
(Teaching: Quantum Theory  
Research: Quantum Optics)



Adjunct Asst/Assoc Prof  
UNIVERSITY OF WATERLOO



**IBM Quantum**

**2020-2024 Waterloo/Remote**  
Technical Program Manager  
Senior Research Scientist  
People Manager

**Quantum Salon**



**2024-2026 Waterloo**  
Founder & Director  
Strategic communication

# QUANTUM SALON

A strategic communication studio, working within the quantum tech ecosystem.





- ▶ **Communication:** we work with quantum technology startups and organizations to help them explain what they do and why it matters.
- ▶ **Insights:** we study the quantum ecosystem and share what we learn with the community.
- ▶ **Exploration:** we're building an interactive visual map of the quantum ecosystem to help people understand how it all fits together.

Quantum Salon About Contact

# Understand & be understood.



Our mission is to help people in the quantum ecosystem understand each other better.

		
<b>Communication</b>	<b>Insights</b>	<b>Exploration</b>
We work with quantum technology startups and organizations to help them explain what they do and why it matters.	We study the ecosystem, look closely at how things actually work, and share what we learn with the community.	We're building an interactive visual map of the quantum ecosystem to help people understand how it all fits together.
<a href="#">Book a chat</a> 	<a href="#">Read Insights</a> 	<a href="#">Join waitlist</a> 

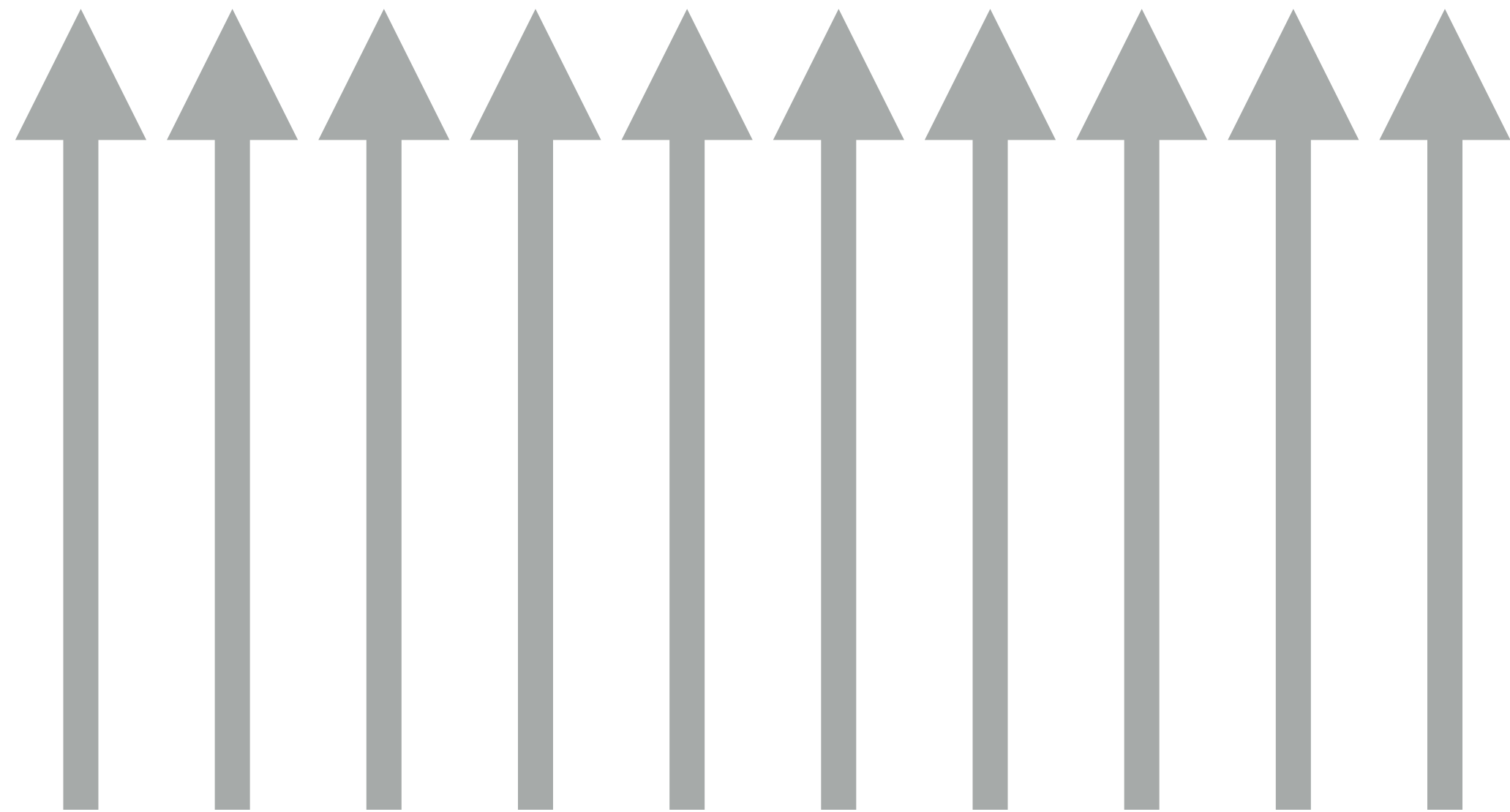
# YOU CAN'T PLAN A NONLINEAR CAREER

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## BUT YOU CAN PREPARE FOR ONE

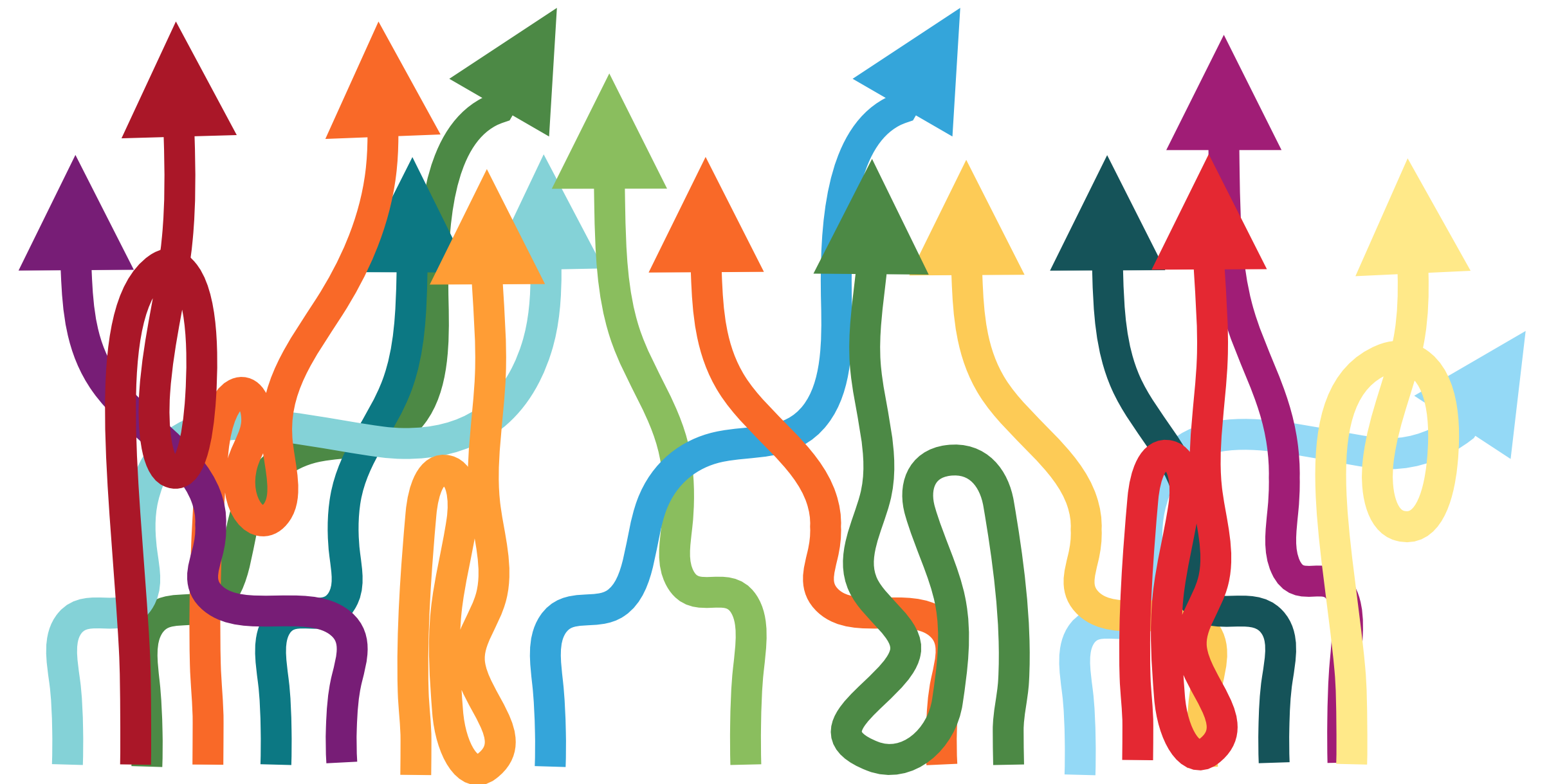
Linear career:

- ▶ you internalize "success" from your professional peers
- ▶ this helps you measure progress & guide you



Nonlinear career:

- ▶ you still need something to measure progress & guide you
- ▶ you have to define your own idea of "success"



# A DEFINITION OF SUCCESS I LIKE: TO DO FULFILLING WORK

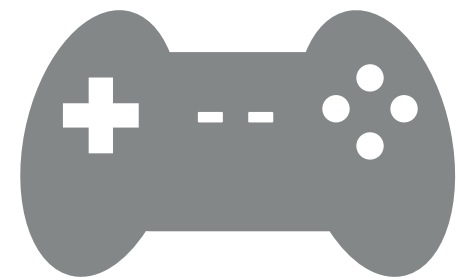
## What makes a job fulfilling?



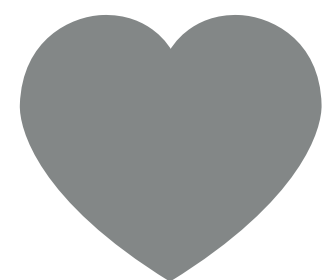
- ▶ **Creativity:** getting to figure things out your own way instead of just doing what you're told



- ▶ **Impact:** working on things that actually make a difference to other people



- ▶ **Control:** having a say in what you work on and how you do it



- ▶ **Relatedness:** feeling like you belong and that the people you work with matter to you



*"So Good They Can't Ignore You" by Cal Newport*

# A DEFINITION OF SUCCESS I LIKE: TO DO FULFILLING WORK

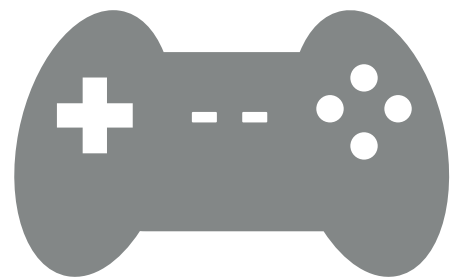
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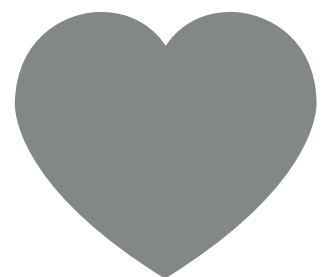
▶ Creativity



▶ Impact



▶ Control



▶ Relatedness

Jobs that have these traits are **rare** and **valuable**.

Supply and demand tells us that:

If you want a job with these traits, you need something **rare** and **valuable** to offer in return.

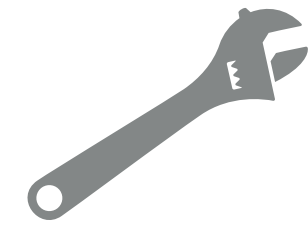
**CAREER CAPITAL**

*"So Good They Can't Ignore You" by Cal Newport*

# CAREER CAPITAL

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Some examples of career capital:



- ▶ **Skills:** what you can actually do well that other people find useful



- ▶ **Reputation:** what people believe about your ability and reliability



- ▶ **Network:** people who know you, trust you, and can open doors



- ▶ What about grades, degrees, certificates, etc?

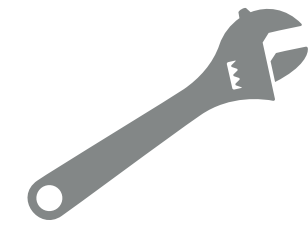
(rare & valuable skills or  
rare & valuable  
**combinations** of skills)



# CAREER CAPITAL

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Some examples of career capital:



▶ Skills



▶ Reputation



▶ Network

Different careers  
(whether linear or nonlinear)  
will prioritize different  
kinds of skills (or combinations of skills).

Which kinds should *you* acquire?

# ACQUIRING CAREER CAPITAL WILL TAKE A LOT OF WORK

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Most people can achieve most things if they work hard.

Odds are that if you work hard at something, you will get good at it, and eventually even like it.

But I think the **experience** on the way matters.

Hard work can be **agony**. Or it can be **joy**.



I think you should do work that is joyful and motivates you.



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Things that motivate people to work hard are:

- ▶ Curiosity
- ▶ Delight
- ▶ Desire to do something impressive

I think you should do work that is joyful and motivates you.

*"How to do Great Work" by Paul Graham*

# STAYING MOTIVATED

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1. Start by following your curiosity, then listen to what delights you.
2. Listen to which kind of work gives you energy vs which kind drains you.
  - ▶ Does it feel like you're swimming against a current? Or riding the wave?
3. Choose the work that gives you energy and carries you along.

Now, I'm not advocating being lazy, avoiding hard things, or being fickle...



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Now, I'm not advocating being lazy, avoiding hard things, or being fickle...

By working hard at work you like, you'll get good at work you like, and you will be rewarded with **more work that you like.**



By working hard at work you *don't* like, you'll get good at work you *don't* like, and you will be rewarded with **more work that you don't like.**



How do you know which skills are valuable?

# TALK TO PEOPLE

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I can't overstate the importance of talking to people:

- ▶ You can find a lot of information on the internet and in books and other media, but this does not give you the whole picture of how the world works.

Talking to people will give you the best sense of what people consider valuable.



- ▶ There are important things people won't say in public but they will say one-on-one face-to-face.
- ▶ There are things people won't have time to write up or record on video but will share with you in passing.
- ▶ Being able to have a conversation in real time will give you knowledge you couldn't get passively.

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- ▶ There are important things people won't say in public but they will say one-on-one face-to-face.
- ▶ There are things people won't write up or record on video but will say in passing.
- ▶ Being able to have a conversation at time will give you knowledge you couldn't get passively.

**BONUS:  
REPUTATION  
&  
NETWORK**

# HOMEWORK

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It can be nerve-racking to reach out to people you don't know for a conversation. To make it easier, you can:

- ▶ Attend events like this one!
- ▶ Ask your parents or teachers to introduce you to people with different careers.
- ▶ You can also use this line:

*"I attended a career event and the speaker gave me homework to interview three people whose careers I found interesting. I would like to learn about your career. Would you have time for a short chat?"*

Safety notice: ask your parents if they are ok with you doing this (they might want to hang out in the room off-camera during the video call).



# LET'S TALK ABOUT SCIENCE

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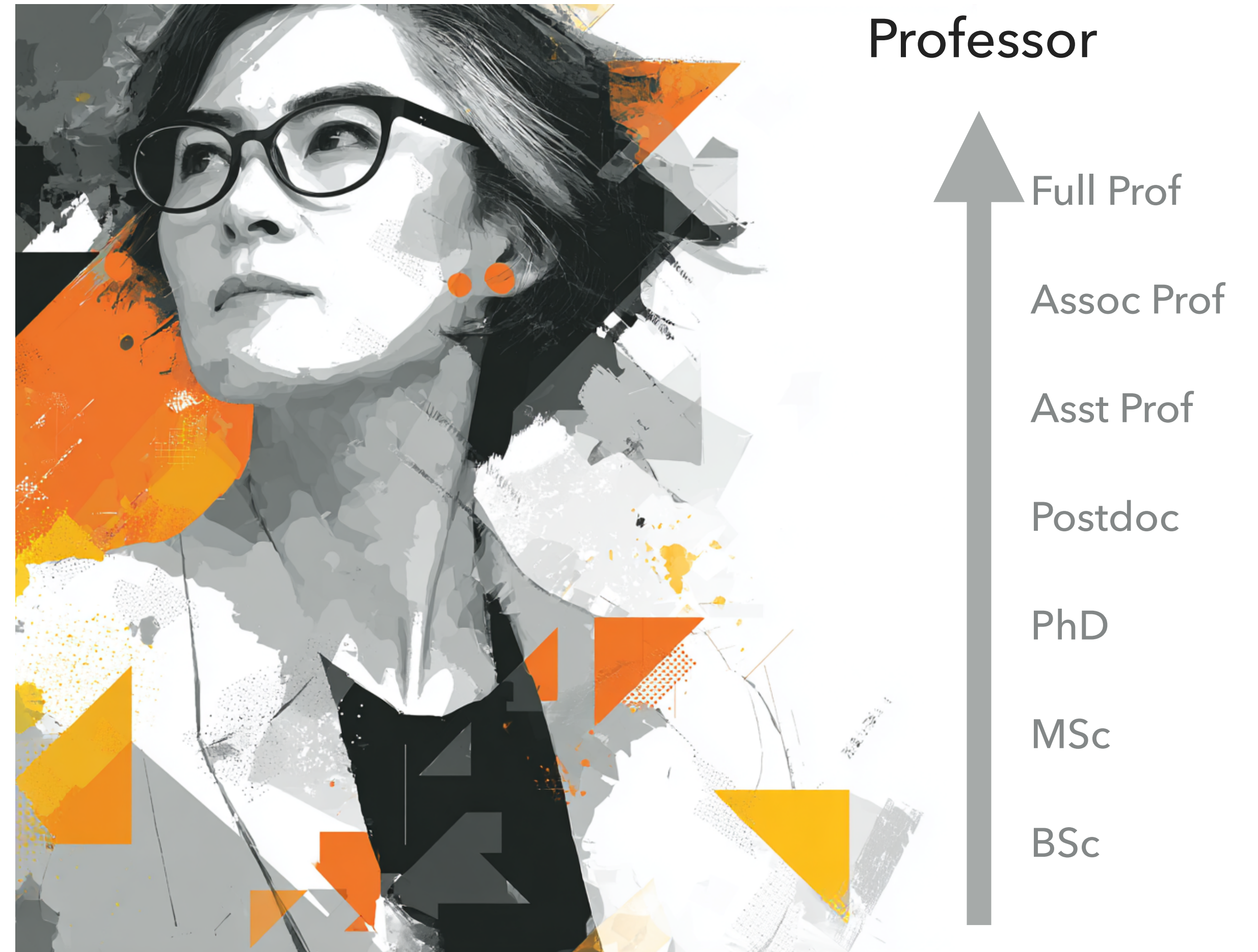
Some rough numbers (ChatGPT):

- ▶ ~3% of BSc graduates complete a PhD
- ▶ ~15% of PhDs become professors

So if most people who do science don't become a professor, where does a science degree lead?

Almost anywhere.

We will see some examples during the day!



# EXAMPLES OF NONLINEAR CAREERS

## PHYSICISTS IN THE WILD



**AMO Physics PhD → Chief Scientist in Aerospace | Jay Lowell | Physicists in**  
Aggie Branczyk • 541 views • 1 year ago



**Quantum Optics Postdoc → AI Startup Founder | Amir Feizpour | Physicists in**  
Aggie Branczyk • 319 views • 1 year ago



**String Theory PhD → Venture Capital & Angel Investing | Cristina Escoda | ...**  
Aggie Branczyk • 396 views • 1 year ago



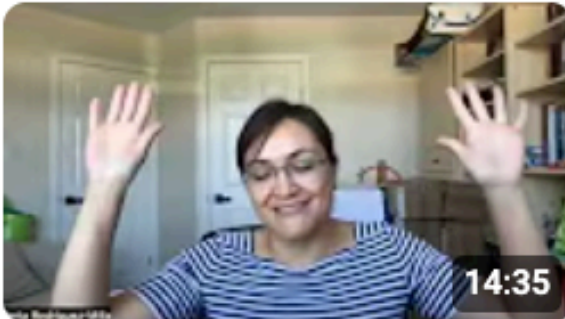
**Engineering Physics PhD → Director of Propulsion | Brigette Oakes | Physicis**  
Aggie Branczyk • 1.1K views • 2 years ago



**Particle Physics Postdoc → Sr Machine Learning Dev | Riccardo Di Sipio | ...**  
Aggie Branczyk • 269 views • 2 years ago



**Astrophysics postdoc → A/Director Strategic Partnerships | Emily Petroff | ...**  
Aggie Branczyk • 284 views • 2 years ago



**Condensed Matter PhD → Software Development | Bety Rodriguez-Milla | ...**  
Aggie Branczyk • 505 views • 2 years ago



**Quantum Optics Prof → PRX Quantum Editor | Katuscia Cassemiro | Physicis**  
Aggie Branczyk • 470 views • 2 years ago



**Cosmology PhD → Data Science | Juan Ignacio Cayuso | Physicists in the Wil**  
Aggie Branczyk • 528 views • 2 years ago



**Quantum Information PhD → Education | Ekaterina Babourina-Brooks | Physic**  
Aggie Branczyk • 362 views • 2 years ago



**Quantum Optics PhD → Software, Data & Fin Tech | Rohan Dalton | Physicists**  
Aggie Branczyk • 854 views • 2 years ago

# SHOULD YOU DO SCIENCE?

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If you have curiosity and an aptitude for science, a science degree is a great next step.

Even if you don't know where you want it to lead you.

A science degree is a wonderful experience and it will teach you rare & valuable skills, useful whether you become a prof or not.



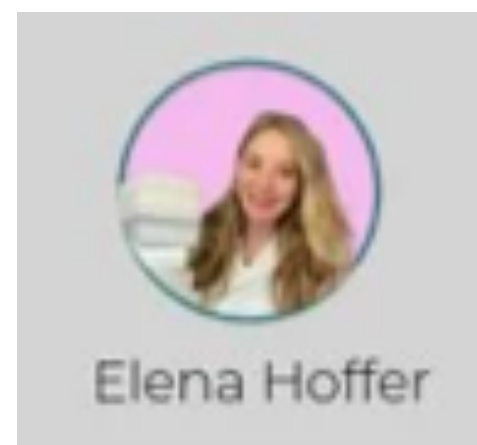
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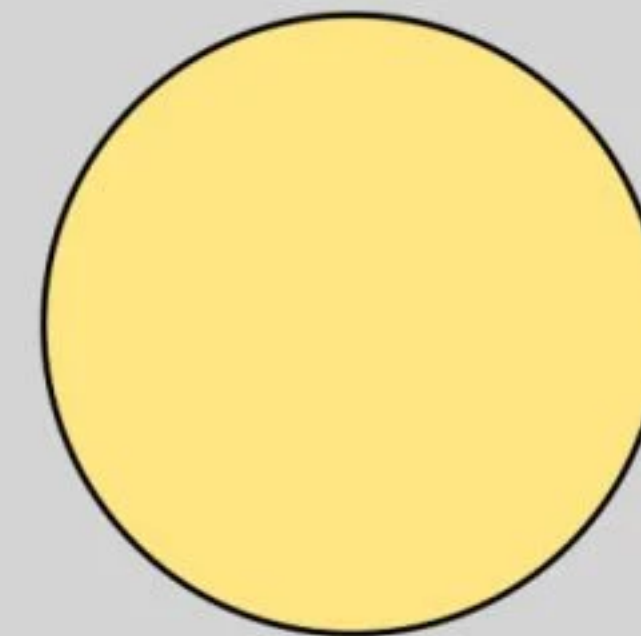
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Adapted from a PhD graphic by:



## The Value of a Science Degree

What we think the value of a science degree is...



Science

What the actual value is ...

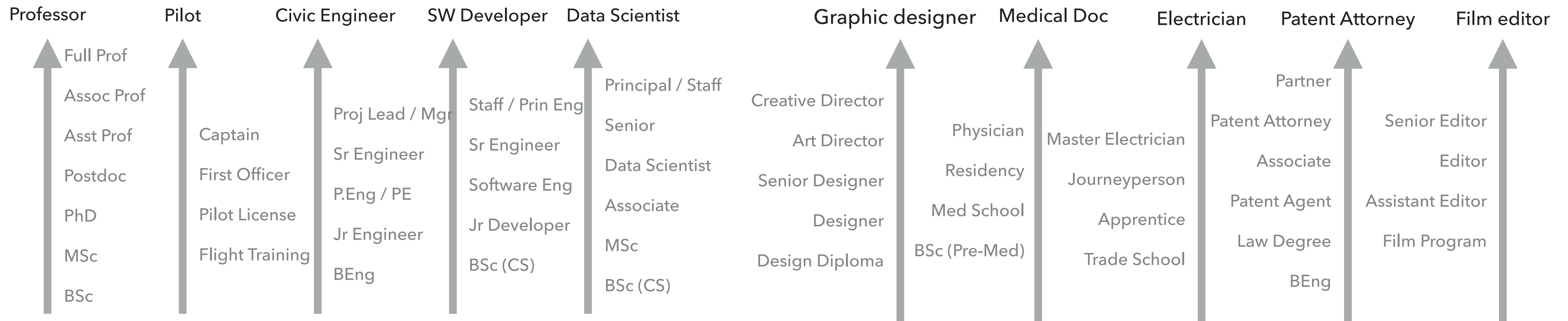


- Writing
- Presenting
- Collaboration
- Data analysis
- Research skills
- Critical thinking
- Communication
- Problem solving
- Making an impact
- Data visualisation
- Scientific literacy
- Time management
- Project management
- Ability to learn anything

# CHOOSING A CAREER PATH

- ▶ Choosing what to do after high school can be stressful.
- ▶ Don't feel like you have to have your whole career mapped out already.

The world is changing so fast now.  
Existing career paths are being rewritten.  
New jobs will exist in 5 or 10 years that  
you can't predict now.



# PREPARE YOURSELF FOR A FULFILLING CAREER

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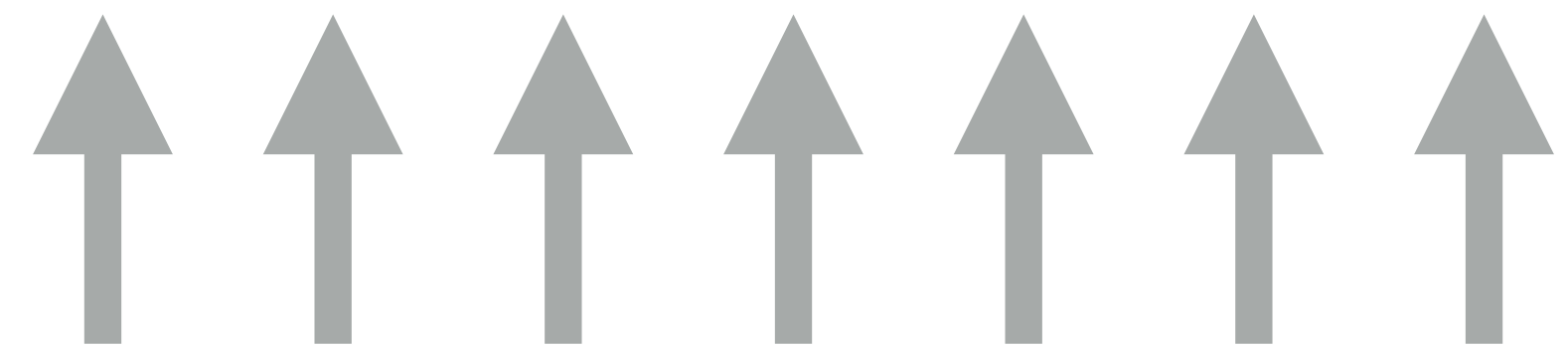
**Follow your curiosity** to decide on the *next step*.

**Work hard** to acquire rare & valuable skills (or combo), reputation, and a network (career capital).

**Listen** to how that hard work **makes you feel**: joy or agony? energy or drain? against the current or riding the wave?

Focus on work that **motivates** you, to steer you in the right direction.

**Talk to people** in and outside your field to learn what they do and what they consider valuable.



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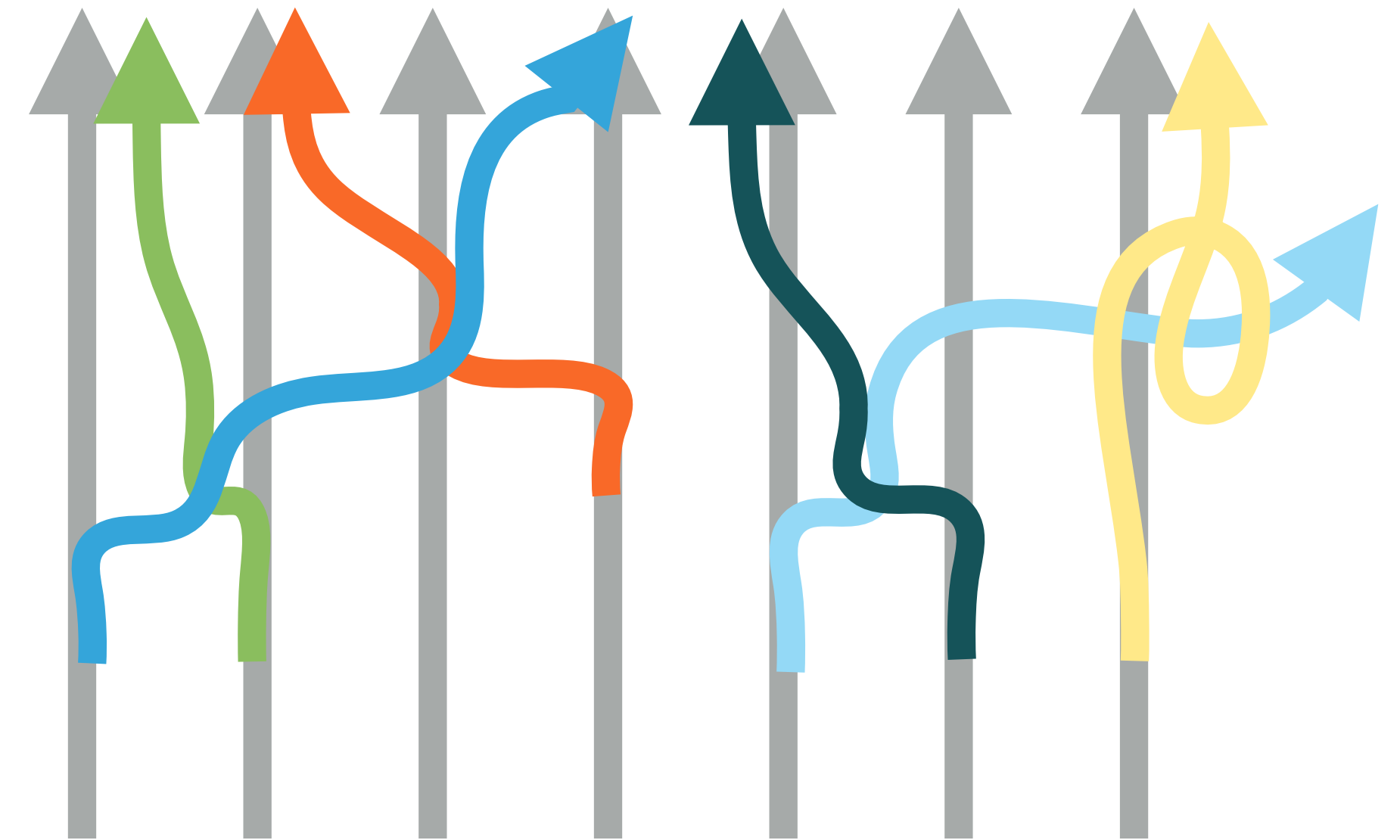
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**Talk to people** in and outside your field to learn what they do and what they consider valuable.

**Keep acquiring career capital and exchanging it for increasingly more fulfilling work:**

Either for the next step in a linear career or for a change of course.





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**BONUS SLIDES**

# QUANTUM SALON

The screenshot shows the homepage of Quantum Salon. At the top, there is a navigation bar with the Quantum Salon logo (QS), search, and user profile icons. Below the navigation bar, there are several article cards. The main article is titled "Four axes: a framework for classifying quantum tech startups" with a sub-headline "And how to tell when regular startup lessons carry over to quantum tech—and when they don't". Other articles include "The Quantum Kitchen", "Source-led vs. emergent news in quantum tech", and "Deep Tech's Death Valley". A sidebar on the right lists "Most Popular" articles. At the bottom, there are three categories: "Quantum tech for general", "Communication vs. Education", and "Incubators, accelerators, and". A "Subscribed" button is visible at the bottom right.

insights.quantum.salon



The screenshot shows the "Explore" page of Quantum Salon. The main heading is "Explore the Quantum Ecosystem" with the sub-headline "An interactive platform." Below this, there are two buttons: "Enter your email" and "Join the waitlist". The main content is a large, colorful network graph showing connections between various entities in the quantum ecosystem. The graph includes nodes for companies like IBM, Google, Microsoft, and startups like IonQ, Rigetti, and QuEra. The interface includes a sidebar with filters for categories like "Company", "University", and "Research Lab", and a search bar at the bottom right.

explore.quantum.salon

# CHOOSING A CAREER PATH

## NONLINEAR CAREERS!

Based on longitudinal labor data from the U.S., Canada, and Europe:

- ▶ The average person changes jobs 10-15 times over a lifetime.
- ▶ Many change industries at least once.
- ▶ A significant minority change occupational fields entirely.

A reasonable high-level estimate for developed economies:

- ▶ Mostly linear careers: ~20-30%
- ▶ Somewhat nonlinear (role or industry shifts within a broad field): ~40-50%
- ▶ Highly nonlinear (major field changes): ~20-30%

Linear paths are more common in:

- ▶ Medicine
- ▶ Law
- ▶ Skilled trades
- ▶ Academia (traditional track)
- ▶ Certain public sector roles

Nonlinear paths are more common in:

- ▶ Technology
- ▶ Business / startups
- ▶ Creative industries
- ▶ Policy / consulting
- ▶ Interdisciplinary STEM roles

For high school students today, the probability of having a nonlinear career is likely higher than previous generations due to faster industry change and lower barriers between fields.

Source: ChatGPT